

EX PARTE OR LATE FILED



Whitney Hatch
Assistant Vice President
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July 18, 1996

Mr. William F. Caton, Acting Secretary
Federal Communications Commission
1919 M Street, N.W., Room 222
Washington, D.C. 20554

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FEDERAL

EX PARTE: Implementation of Local Competition
CC Docket No. 96-98

Dear Mr. Caton:

Today I provided the attached letter and its attachments to John Nakahata of Chairman Hundt's Office and to others listed as receiving copies on the letter. This letter transmitted GTE testimony which was recently filed in California. The testimony is being provided in support of the position outlined by GTE in a letter to Chairman Hundt today. Chairman Hundt requested GTE's views on the Ohio Commission's approach

Please incorporate this letter and its attachments into the record of the above-captioned proceeding. Please call me if you have any questions.

Sincerely,

A handwritten signature in black ink, appearing to read "Whitney Hatch".

Whitney Hatch

Attachments

CH



Whitney Hatch
Assistant Vice President
Regulatory Affairs

GTE Service Corporation
1850 M Street, N.W., Suite 1200
Washington, D.C. 20036
202 463-5290

July 18, 1996

Mr. John Nakahata
Senior Legal Advisor
Office of Chairman Hundt
Federal Communications Commission
1919 M Street, NW
Washington, DC 20554

RE: Ohio PUC Avoided Cost Guidelines

Dear Mr. Nakahata:

Today Kent Foster sent the attached letter to Chairman Hundt in response to the questions he raised regarding the Ohio Commission's approach to determining avoided costs. In the letter, Mr. Foster indicated that we would provide you with more extensive testimony on this issue which GTE recently submitted in California. This testimony provides a more complete description of GTE's position than is contained in the letter to Chairman Hundt.

I will provide a copy of this letter and its attachments to the FCC Secretary. Please let me know if you have any questions.

Sincerely,

A handwritten signature in black ink, appearing to be "Whitney Hatch", with a stylized, flowing script.

Whitney Hatch

Attachments

c: P. Belvin
J. Casserly
D. Gonzalez
R. Metzger
J. Schlichting
D. Sieradzki
R. Welch
FCC Secretary

Kent B. Foster
President



GTE Corporation

One Stamford Forum
Stamford, CT 06904
203 965-2123

July 18, 1996

The Honorable Reed E. Hundt
Chairman
Federal Communications Commission
1919 M Street, NW
Washington, DC 20554

Dear Mr. Chairman:

I appreciated your willingness to meet with me last week to discuss your interconnection and unbundling proceeding. It obviously is a busy time for you and the Commission.

One issue you mentioned at length was the challenge of determining an appropriate guideline for avoided cost in establishing wholesale rates for resale services. In particular you asked whether the decision adopted by the Ohio Commission could be applicable nationwide. As you know this issue is being considered by numerous Commissions throughout the country. Recently we filed information with the California Commission on the same issue, and I am providing the full text of our comments to your Senior Advisor, John Nakahata. We also recently filed a Petition for Rehearing before the Ohio Commission and intend to address the same concerns we describe in our attached California filing.

Briefly, both Dr. Selwyn, on behalf of AT&T and MCI in California, and the Ohio Commission recommend determining avoided costs by excluding certain Part 32 accounts. Ohio permits carriers to demonstrate that portions of these accounts should not be excluded as avoided costs, but the burden of proof is on the carrier.

GTE has not recommended the Commission adopt specific national guidelines in this area and should rather leave such determinations to the states and the negotiation process. However, if the FCC decides to proceed with specific national guidelines, GTE recommends developing a list of relevant functions actually avoided, after "netting out" both costs recovered from Nonrecurring Charges associated with the underlying activity (i.e., costs not included in the recurring rates to be discounted) and expenses associated with providing service on a resale basis. If the Commission adopts such an approach it should determine, in advance, which costs within each Part 32 account are avoided when providing resale services and which are not.

For example: Accounts 6611 (Product Management) and 6623 (Customer Service), recommended by both Dr. Selwyn and Ohio for exclusion, include direct expenses associated with providing intermediary services to interexchange carriers. These are not

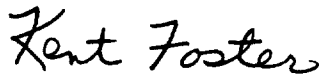
Honorable Reed E. Hundt
July 18, 1996
Page 2

retail functions. Product management expenses will not be avoided since a retail product must exist and be made available for resale. Further, while most sales expense will be avoided, some wholesale sales activity will be necessary. Thus, such expenses should be included in GTE's resale rates. Likewise, none of the costs recorded in Accounts 6621 (Call Completion Services) and 6622 (Number Services) can be avoided as these costs are associated with providing operator services, directory listings and directories. Whether GTE provides basic local service on a retail basis, or on a wholesale basis, the same costs are incurred in either scenario to provide operator and directory-related services to GTE local customers as well as the customers of local service resellers, as part of basic telephone service.

In summary, if the FCC decides to adopt national avoided cost guidelines, GTE recommends not adopting "whole cloth" the Ohio list of Part 32 Accounts without more specifically determining on a functional, and where appropriate subaccount, basis the actual functions and costs avoided in providing wholesale service.

I hope this is responsive to your request. Please let me know if you would be interested in additional details.

Sincerely,



Kent B. Foster
President-GTE Corporation

KBF:cej

c: Commissioner Chong
Commissioner Ness
Commissioner Quello
Regina Keeney
FCC Secretary

BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF CALIFORNIA

-000-

Rulemaking on the Commission's)	
Own Motion to Govern Open Access)	R.93-04-003
to Bottleneck Services and)	
Establish a Framework for Network)	
Architecture Development of)	
Dominant Carrier Networks.)	
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Investigation on the Commission's)	I.93-04-002
Own Motion into Open Access and)	
Network Architecture Development)	
of Dominant Carrier Networks.)	
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REBUTTAL TESTIMONY OF DOUGLAS E. WELLEMAYER

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REBUTTAL TESTIMONY OF DOUGLAS E. WELLEMAYER

I.

INTRODUCTION

Q. Please state your name and business address.

A. My name is Douglas E. Wellemeyer. My business address is 4100 North Roxboro Road, Durham, North Carolina.

Q. Have you previously filed testimony in this proceeding?

A. Yes, I filed testimony on behalf of GTE California Incorporated (GTE or Company) on June 14, 1996, and supplemental testimony on July 5, 1996.

Q. What is the purpose of this testimony?

A. The primary purpose of this testimony is to respond to the testimonies of AT&T Communications of California's (AT&T) and MCI Telecommunication Corporation's (MCI) witnesses Dr. Selwyn and Mr. Monighetti, especially with regard to certain "avoided cost studies" they have provided in this proceeding. In addition, my testimony responds to comments included in the testimonies of various parties regarding GTE's Avoided Cost Study, policy questions regarding the pricing of services offered for resale, resale restrictions, and finally GTE's wholesale NRC proposals.

II.

REQUIREMENTS FOR AVOIDED COST STUDIES

Q. Please distinguish between "avoided" versus "avoidable" as applied to GTE's avoided cost study.

1 A. No, I am not. On the contrary, I believe GTE's
2 Avoided Cost Study is a "tops down" study of the type
3 Dr. Selwyn properly argues is necessary and sufficient to
4 satisfy the requirements of the Act. To my knowledge, GTE has
5 never represented the study as a TSLRIC study.

6 Q. Dr. Selwyn asserts that "the federal
7 Telecommunications Act of 1996 requires that ILECs set
8 wholesale prices by excluding from their retail end-user rates
9 all retailing costs that will be avoided in the long run when
10 services are furnished to resellers on a wholesale basis."
11 (AT&T/MCI, Selwyn, p. 12, ll. 1-4 (emphasis added).) Is this
12 also your reading of the Act?

13 A. No, Dr. Selwyn has put his own spin on the
14 requirements of the Act by including the phrase "in the long
15 run." In his words, "the statute speaks of 'costs that will
16 be avoided' (emphasis supplied), without placing any specific
17 limitation upon the future time interval over which the ILEC
18 must evaluate its avoided costs." (AT&T/MCI, Selwyn, p. 13,
19 ll. 12-15.)

20 Q. Is this interpretation consistent with your reading
21 of this part of the Act?

22 A. Not at all. As explained in the rebuttal testimony
23 of Dr. David Sibley (p.p. 25-26), I believe Dr. Selwyn's
24 emphasis on the "future time interval" is misplaced. As I
25 read it, what this part of the Act requires is the
26 identification of those costs that are certain to be avoided
27 (i.e., will be avoided) when retail services are offered

1 instead on a wholesale basis for resale. The central issue
2 here is not timing, but rather the avoidance of retailing
3 costs.

4 Q. Dr. Selwyn answered "Yes" when asked whether other
5 state Public Utilities Commissions have taken the view that a
6 long-run approach is necessary when setting prices for resold
7 services. (AT&T/MCI, Selwyn, p. 17, ll. 4-7.) Do you have
8 any comment?

9 A. Based on his own discussion that follows, it appears
10 that Dr. Selwyn's answer to this question should have been
11 "No." Having answered "Yes," Dr. Selwyn cited an example
12 based on unbundled services, which are subject to a different
13 pricing standard under the Act than bundled services for
14 resale, as he pointed out earlier in his testimony.
15 (AT&T/MCI, Selwyn, p. 10, ll. 9-17.) He then admitted that he
16 knows of no state commission that has determined how avoided
17 costs should be calculated for bundled services offered for
18 resale.

19 Q. Dr. Selwyn also claims that the Commission is
20 compelled by its own existing costing policies to apply a
21 long-run analysis of avoidable retailing costs to establish
22 wholesale prices. (AT&T/MCI, Selwyn, p. 14, ll. 12-15.) Do
23 you agree with this assertion?

24 A. No. Dr. Selwyn is referring with this statement to
25 the Consensus Costing Principles adopted by the Commission in
26 this proceeding. These guidelines were developed as a
27 consensus definition of the requirements for developing

1 service-specific TSLRICs for use as retail price floors. The
2 same guidelines are not necessarily useful tools for every
3 task that can be called a costing task, nor for the
4 identification of avoided costs in particular.

5 According to an old maxim, "[c]osts are as costs are
6 defined." As part of its charge under the Act to establish
7 wholesale prices for services offered for resale, the
8 Commission must establish appropriate policies and guidelines
9 to define avoided costs. Based on the comments submitted by
10 the Commission to the Federal Communications Commission (FCC)
11 on the Notice of Proposed Rulemaking (NPRM),¹ this appears to
12 be the Commission's intent.

13 Q. What are the key issues the Commission must address
14 in establishing such guidelines for the identification of
15 avoided costs?

16 A. There are at least five key issues to be addressed,
17 all of which are raised in the opening testimonies of the
18 parties in this proceeding: (1) the concept of net avoided
19 costs; (2) the definition of avoided costs, and the
20 distinction between the terms "avoided" and "avoidable";
21 (3) tops down versus bottoms up analysis methods; (4) to what
22 degree, if any, service-specific identification of avoided
23 costs is required; and (5) to what extent, if any, common

¹ Comments of the People of the State of California and the Public
Utilities Commission of the State of California on the Notice of
Proposed Rulemaking, CC Docket No. 96-98, In the Matter of
Implementation of the Local Competition Provisions in the
Telecommunications Act of 1996 (May 15, 1996 (hereinafter
"California NPRM Comments")), pp. 37-39.

1 overheads are avoided.

2 Q. With respect to the first of these key issues
3 regarding the concept of net avoided costs, Dr. Selwyn argues
4 that there is no provision in the Act for an incumbent local
5 exchange carrier (ILEC) to offset its avoided retailing costs
6 by the costs incurred to provide service instead on a
7 wholesale basis. Do you agree?

8 A. I strongly disagree with Dr. Selwyn's opinion, but
9 part of my objection arises from the fact that Dr. Selwyn has
10 not framed the issue clearly. There are actually two facets
11 to this issue: (1) the LEC's one-time costs to implement
12 wholesale provisioning processes; and (2) the LEC's ongoing
13 wholesale "marketing, billing, collection, and other costs."

14 Q. What is GTE's position in regard to the first of
15 these two points?

16 A. GTE's position is that wholesale implementation
17 costs should be recovered in a competitively neutral manner,
18 and include all necessary and reasonable costs incurred to
19 establish wholesale provisioning capabilities.

20 Q. What is GTE's position in regard to the second
21 point?

22 A. GTE's position, embodied in the Avoided Cost Study,
23 is that the ongoing costs of all wholesale provisioning
24 functions are properly attributed to resale services, and
25 fully recovered through resale prices.

26 In my opening testimony, I referred to these ongoing
27 costs as "substitute resale costs." Based on the definition

1 of avoided costs that was provided by GTE witness Dr. Sibley,
2 I established that avoided retail costs are equal to:
3 (1) costs associated with displaced retail activities
4 (affected retail costs); minus (2) added costs associated with
5 replacement wholesale activities (substitute resale costs).

6 As an example, I pointed out that existing retail
7 customer billing activities are avoided when a service is
8 offered instead for resale, but a new wholesale billing
9 function must be performed in its place; the avoided billing
10 cost is the difference between the costs of these two
11 activities. Said another way, the cost of the new wholesale
12 billing function is properly attributed to the resale service,
13 and recovered through the resale price.

14 Q. Have any other parties taken positions in this
15 proceeding consistent with GTE's position on the treatment of
16 these ongoing wholesale costs?

17 A. Yes. Sprint witness David Brevitz stated that
18 "avoided cost is the sum of costs that are avoided plus the
19 new costs that are incurred because of wholesale." (Sprint,
20 Brevitz, p. 44, ll. 11-13.) Pacific also advocates the net
21 avoided cost approach.

22 Furthermore, the Commission has noted that it is
23 considering this issue, and that "[i]n recommending the use of
24 a net avoided cost methodology, Illinois raises a relevant
25 point. The concept of net avoided costs appears to provide an
26 accurate estimate of actual costs avoided by the incumbent in

1 wholesale provisioning of the service."²

2 Q. Hasn't Dr. Selwyn previously agreed with this
3 approach?

4 A. Yes. In Dr. Selwyn's testimony on wholesale pricing
5 methodology in the local competition docket (Vol. 16, TR
6 2918), he argued that he thought the costs were de minimis,
7 but if there were any significant wholesale costs, they should
8 be netted against avoided resale costs.

9 Q. Dr. Selwyn argues that "the determination of avoided
10 retailing costs should also take into account relevant
11 findings of the Commission's ruling on interim wholesale
12 services rates." (AT&T/MCI, Selwyn, p. 21, ll. 1-2.) Do you
13 agree?

14 A. Generally, I do not agree with this recommendation.
15 I believe the Commission will use this phase, and succeeding
16 phases, of this proceeding to establish permanent policies and
17 guidelines governing the determination of avoided costs and
18 the setting of rates for services offered for resale. I do
19 not view the Commission's interim decision as binding or
20 precedent-setting.

21 As Dr. Selwyn has observed, most of the proceedings
22 leading to the Commission's interim order predated the
23 implementation of the Act. Since then, broad consideration of
24 the issues surrounding the implementation of local competition
25 has been undertaken in the FCC's NPRM and in many other
26 arenas. Therefore, blind adherence to the Commission's

² California NPRM Comments, p.

1 interim decision is not necessarily well-directed.

2 Q. Dr. Selwyn alleges that a significant portion of
3 common overhead costs will be avoided when services are
4 provided to resellers on a wholesale basis, and that common
5 overheads should therefore be included in the calculation of
6 wholesale/retail expense factors. (AT&T/MCI, Selwyn, p. 22,
7 ll. 6-9.) What are your comments?

8 A. As a point of order, there are no avoided cost
9 components that should be determined by the application of a
10 factor. Avoided costs should be determined by direct
11 identification from the books and records of the LEC, as they
12 were in GTE's Avoided Cost Study. The Commission's emerging
13 guidelines for the definition of avoided costs should make
14 absolutely no room for "wholesale/retail expense factors"
15 other than for as part of a presumptive approach used as an
16 alternative to a preferred, more refined methodology.

17 Q. Dr. Selwyn asserts that wholesale implementation
18 costs should be borne by all retail providers, both resellers
19 and GTE, "in proportion to each provider's respective market
20 share." (AT&T/MCI, Selwyn, p. 19, l. 6.) Do you agree?

21 A. No. This position makes no economic sense since the
22 incremental wholesaling costs are a direct result of providing
23 wholesale services to resellers. Those costs would be avoided
24 if the resale services were not provided. Since GTE's
25 wholesale implementation costs are caused by the provision of
26 wholesale services, according to cost causation principles,
27 such costs should be attributed to resellers.

1 Q. Dr. Selwyn argues that local competition would be
2 impaired if ILECs were permitted to recover wholesale
3 implementation costs. Please comment.

4 A. As Dr. Sibley discusses in his Reply Testimony, this
5 position is simply wrong. In contrast to Dr. Selwyn's
6 assertion, inefficient entry would be encouraged if resale
7 discounts did not reflect the incremental cost of providing
8 wholesale services. When inefficient entry occurs, the
9 average cost of providing telecommunication service to all
10 customers necessarily rises. Thus, in the long run, consumers
11 are made worse when they bear the cost of the wasteful
12 investment through higher prices.

13 III.

14 AT&T'S AND MCI'S AVOIDED COST STUDIES

15 Q. Have you reviewed the avoided cost studies filed in
16 this proceeding by Dr. Selwyn and Mr. Monighetti on behalf of
17 AT&T and MCI?

18 A. Yes, I have. Dr. Selwyn has filed a study in this
19 proceeding on behalf of AT&T and MCI which is much like the
20 study he provided to the Commission last year during the local
21 competition docket. Dr. Selwyn's study is a tops down study
22 of the broadest nature, and is based on 1995 ARMIS data for
23 GTE's California operations.

24 Mr. Monighetti has also filed an avoided cost
25 analysis on behalf of AT&T. It is a tops down analysis as
26 well, is equally high-level in its design, and is also based
27 on the same ARMIS data. I have not had sufficient time to

1 review Mr. Monighetti's study in the same depth as I have
2 reviewed the other two studies. However, Mr. Monighetti has
3 apparently attempted to develop separate avoided cost discount
4 rates in his study for the private line, toll and local "lines
5 of business".

6 Q. Why have you not investigated Mr. Monighetti's
7 study?

8 A. There are several reasons. First, the study results
9 reported in his testimony are so far beyond the bounds of
10 reasonableness that little attention to the study seems
11 warranted.

12 Also, Mr. Monighetti has not included sufficient
13 study data with his testimony to undertake a meaningful
14 investigation of the possible reasons for such unreasonable
15 results. Only the "local" business unit results were provided
16 with his testimony.

17 Finally, Mr. Monighetti's study does not appear to
18 be composed in any manner that is materially different from
19 Dr. Selwyn's studies, other than the additional level of cost
20 allocations used to segregate avoided costs among the service
21 categories.

22 Q. Dr. Selwyn claims the study he has presented is
23 "substantially different from the original 'tops-down' model"
24 (AT&T/MCI, Selwyn, p. 24, ll. 1-2) he presented in
25 R.95-04-043/I.95-04-044. Do you agree?

26 A. No. Dr. Selwyn's analysis is essentially the same
27 study he used before, although updated ARMIS data has been

1 used. The study is also much like the analysis created by the
2 Commission on the basis of Dr. Selwyn's prior study, as the
3 basis for its interim resale discount rates.

4 Q. Dr. Selwyn claims he has updated his study to
5 address the concerns that the Commission raised relative to
6 the original model, and also based on the more detailed data
7 filed in this case (AT&T/MCI, Selwyn, p. 24, ll. 9-16), and
8 that the revised study benefits from additional "granularity"
9 in the underlying source data. Is this true?

10 A. Dr. Selwyn appears to have undertaken some of this
11 kind of analysis in preparing his study of Pacific's avoided
12 costs. However, he has not used any of the detailed
13 information filed with GTE's Avoided Cost Study in his further
14 analysis of GTE's avoided costs; his study for GTE is no more
15 detailed than the study previously provided to the
16 Commission.³

17 Q. What is your overall assessment of the studies
18 presented by Dr. Selwyn and Mr. Monighetti?

19 A. Dr. Selwyn's study, as well as the study presented
20 by Mr. Monighetti, are both based on an inappropriate model of
21 the wholesale LEC operating structure that can be expected to
22 serve the wholesale market. Because of this improper
23 foundation for the studies, the results are not representative
24 of costs that can reasonably be expected to be avoided, and

³ Dr. Selwyn has summarized much of the detailed workcenter cost analysis filed with GTE's Avoided Cost Study in his testimony attachment Table 7, but none of this detailed information has been used to improve his estimates of GTE's avoided costs.

1 the studies must therefore either be ignored by the Commission
2 or substantially modified.

3 As discussed later in my testimony, Dr. Selwyn's
4 avoided cost studies, when corrected, may be useful to the
5 Commission as benchmarks with which to gauge the validity of
6 more refined avoided cost study results such as those provided
7 by GTE in this proceeding. I have prepared an analysis that
8 addresses the required corrections to Dr. Selwyn's study.

9 Q. Would you please explain why you believe the AT&T
10 and MCI studies are based on an inappropriate wholesale model?

11 A. Yes. Both studies attempt, as explained by
12 Dr. Selwyn, to "analyze avoided retailing costs by identifying
13 precisely those costs that the incumbent LEC would no longer
14 incur were it to exit the retail services market entirely."
15 (AT&T/Selwyn, p. 5, ll. 1-3 (emphasis added).) This
16 definition of the avoided cost problem is in direct conflict
17 with Dr. Selwyn's own definition of wholesale basic services
18 offered for resale: "the provision of bundled services by the
19 incumbent LECs that are similar in character and composition
20 to the carriers' existing retail services."

21 Q. Doesn't Dr. Selwyn's definition demonstrate that a
22 retail product line is a prerequisite to resale?

23 A. Yes. In fact, if the LEC retail services do not
24 exist, then there is no bundled product for the LEC to offer
25 for resale. This understanding is also implicit in the resale
26 requirements of the Act, when it states that any service
27 offered on a retail basis by the LEC to an end-user customer

1 must also be offered at a discount for resale. The retail
2 product must first exist before there is anything that can be
3 offered for resale.

4 As discussed by Company witness Dr. Sibley, it is
5 patently unrealistic to assume that GTE will be driven to exit
6 the retail services market entirely. Consequently, a model
7 that assumes GTE will exit entirely from the retail services
8 market will likely lead to faulty assumptions about the retail
9 costs that can reasonably be expected to be avoided, when part
10 of GTE's existing retail services are provisioned instead on a
11 wholesale basis for resale.

12 Q. Can you give an example of how the "exit retail"
13 model will lead to faulty study assumptions about avoided
14 costs?

15 A. Yes. There are two very good examples discussed at
16 greater length later in my testimony: product management
17 expenses, and product advertising expenses. I'll use product
18 advertising for this example. If GTE were to exit the retail
19 market entirely for all products, I would expect retail
20 product advertising to cease, and I might view product
21 advertising expenses as avoided in that scenario.

22 But this is not what is actually expected to happen.
23 Assume that resellers can reasonably be expected to capture
24 twenty percent of GTE's present retail market. The question
25 is, what product advertising costs are avoided as a result of
26 the need to provision a part of the retail service on a
27 wholesale basis instead, for resale? I expect that there

1 would be no reduction in product advertising expenditures
2 under this scenario, so there can be no avoided product
3 advertising costs.

4 Q. What is the question that needs to be answered by a
5 properly conducted avoided cost study?

6 A. The proper question to answer with an avoided cost
7 study is the following: "What costs can reasonably be
8 expected to be avoided by a retail provider when part of the
9 retail service is offered instead on a wholesale basis for
10 resale." If there is a reasonable expectation costs will be
11 avoided or not incurred, then those costs should properly be
12 classified as avoided costs.

13 Q. What question have AT&T and MCI answered instead
14 with their studies?

15 A. The question AT&T and MCI have answered with these
16 studies is: "What costs would never be incurred at all by an
17 entirely wholesale provider?" Any such costs are treated in
18 their studies as "avoidable".

19 AT&T and MCI are mixing up the issues of costing for
20 resale services on the one hand with unbundled service costing
21 on the other. This approach might be appropriate if the LEC
22 supplier offered only wholesale unbundled services, but is not
23 an appropriate way to approach the avoided retail cost
24 problem.

25 Q. Is there another way to state the right question
26 about avoided costs?

27 A. Yes, the question could also be set up as: "What

1 costs are avoided when the LEC offers only retail and
2 wholesale bundled services, without any unbundled service
3 offerings." This perspective on the problem can help to
4 maintain focus on the costs avoided in connection with
5 offering bundled services for wholesale, as required by
6 Dr. Selwyn's and other definitions of wholesale services.

7 Q. Does the Commission require GTE to offer a bundled
8 local service for resale which is identical to its own retail
9 offering?

10 A. Yes. Since GTE is required to offer all of the same
11 features and functions on a bundled local service whether sold
12 on a wholesale basis or a retail basis, GTE cannot avoid
13 100 percent of the cost to support those required functions.

14 Q. Can you give an example of a feature that GTE is
15 required to offer on a bundled local service?

16 A. Yes. GTE's retail basic local service offers a free
17 call allowance for directory assistance. Therefore, the same
18 call allowance must be included with the basic service when it
19 is offered for resale.

20 Q. Would you please describe the analysis you have
21 performed in Dr. Selwyn's avoided cost study?

22 A. Yes. I have revised Dr. Selwyn's study in two
23 steps, correcting only those assumptions in the studies which
24 derive from the flawed assumption that "GTE will exit the
25 retail services market entirely."

26 In the first step, I corrected the treatment of
27 Customer Service expenses. The corrections are documented in

1 Attachment DEW-1 to my testimony. As discussed below, this
2 single correction reduces Dr. Selwyn's avoided cost statistic
3 from 22.8 to 12.7 percent.

4 Q. What is the second step in your analysis of
5 Dr. Selwyn's study?

6 A. In the second step, I have corrected the remainder
7 of the proposed allocations in the studies that were based on
8 inappropriate fundamental "exit retail" assumptions. These
9 corrections result in avoided cost statistics of 9.1 percent
10 as discussed below, and are documented in Attachment DEW-2 to
11 my testimony.

12 Q. Would you please elaborate on the first step in your
13 analysis, which you said was undertaken to correct the
14 treatment of Customer Services expenses?

15 A. Yes. As shown below, Customer Service expenses were
16 viewed as predominantly avoidable in Dr. Selwyn's study.

Account	Expense	Avoided Percent Dr. Selwyn
6621	Call Completion Services	93.75
6622	Number Services	85.50
6623	Customer Service	96.50

21 None of the costs recorded in Account 6621 for call completion
22 services can be avoided; these are the costs associated with
23 providing operator services. Likewise, none of the costs
24 recorded in Account 6622 for number services can be avoided;
25 these are the costs of providing directory listings and
26 directories. Whether GTE provides basic local service on a

1 retail basis, or on a wholesale basis for resale, the same
2 costs are incurred in either scenario to provide operator
3 services and directory services. In a fully unbundled local
4 service environment, the assessment might well be different,
5 but in the instant case of a resale environment, there is
6 clearly no way to reasonably expect that any of these costs
7 can be avoided.

8 Likewise, a large part of the costs recorded in
9 Account 6623 for customer services are not avoided in a resale
10 scenario. At a minimum, the ongoing GTE activities to
11 maintain the mechanized street address guide file, as well as
12 all customer service expenses associated with interexchange
13 carriers, should clearly not be treated as avoided. I used
14 the data contained in Dr. Selwyn's testimony⁴ to segregate
15 these functions and correct the avoided cost allocators used
16 in the studies.

17 Q. Are the results of all of these changes documented
18 in your Attachment DEW-1?

19 A. Yes. Attachment DEW-1 presents Dr. Selwyn's study
20 results along with the results of changing only the customer
21 service expense "avoided retail percentages" on lines 17, 18
22 and 19.⁵ The subsequent support and overhead expenses

⁴ Selwyn Testimony Exhibit, Table 3, page 5 of 5. Function codes 2E94 and 2E92, all functions with an "ICSC" description, and CABS function codes 120E and 1200 represent, at a minimum, the customer service activities that cannot be avoided.

⁵ Attachment DEW-1, page 1 is a summary of the results of Dr. Selwyn's own study method. Pages 2 and 3 document the allocation of the expense categories defined as relevant to the study.
(continued)

allocators are automatically revised through the study's formulas, in response to the identified changes in customer service allocators.

Q. Based on the significance of this error, is it likely that the results presented by Dr. Selwyn are understated, or that there are offsetting understatements of costs somewhere else, as he suggests? (AT&T/MCI, Selwyn, p. 29, ll. 1-15.)

A. No, it is unlikely that there could be any offset for an error of this magnitude inherent in Dr. Selwyn's study. In fact, the second step in my analysis addresses a series of further corrections to his study that similarly eliminate costs from consideration as avoided costs, though none is as significant as the customer services expense issue.

Q. Would you please describe the conclusions you reached through the second step of your analysis of these two studies?

A. Yes. Following is a list of the allocation issues addressed through further changes in the allocators used in the two avoided cost studies:

1. Product management expense will not be avoided, since a retail product must be available for resale.
2. Avoided Sales expense will be considerable, but

⁵(...continued)

of the studies; and page 4 documents the development of such and overhead allocation factors according to each author's formulas. None of the formulation of the study has been changed.

1 will not reach 100 percent since some wholesale
2 sales activity will be necessary.

3 3. Product advertising expense will not be avoided.

4 4. Dr. Selwyn should use the data available from
5 GTE's filing to calculate the appropriate
6 uncollectibles factor, rather than using Pacific
7 data as a proxy.

8 5. Dr. Selwyn's assignment of Maintenance Expenses
9 is out of proportion with the intended
10 identification of costs associated with support
11 assets. Avoided maintenance expense should be
12 identified from the Other Property, Plant and
13 Equipment subaccount using the general overhead
14 factor, and the resulting composite maintenance
15 expense factor used to identify the avoided
16 portion of all other avoided plant-related
17 expenses, i.e., depreciation, return and taxes.

18 6. Dr. Selwyn's treatment of access expenses should
19 be corrected to reflect that none of the costs
20 are avoided.

21 All of these changes, as well as the Customer Services expense
22 correction previously discussed, are documented in
23 Attachment DEW-2 to my testimony. As discussed below, this
24 series of corrections further reduces Dr. Selwyn's avoided
25 cost statistic to 9.1 percent.

26 In making these corrections, I have not altered the
27 algorithms in the study model, even though I do not agree that

1 the methodology used is an acceptable method for defining
2 avoided costs. I have merely changed the application of the
3 avoided cost allocators within the models as they were
4 designed.

5 Q. What are the areas you made adjustments to in your
6 analysis of Dr. Selwyn's proposal?

7 A. I have adjusted product management expense, sales
8 expense, product advertising expense, and maintenance expense.

9 Q. Would you please elaborate on the reasons why you
10 state that product management expenses will not be avoided?

11 A. Product management expenses are incurred to evaluate
12 and bring new products to market for the LECs' retail
13 customers and offer these same products on a wholesale basis
14 to CLCs. Resellers do not need to duplicate these expenses as
15 the product is already available. Therefore, product
16 management expenses are not avoided.

17 Q. Would you please explain the rationale for the
18 change you proposed for the treatment of sales expenses?

19 A. It is unreasonable to expect that there will not be
20 any expenses of selling to a reseller. Competition may even
21 initiate sales efforts in search of wholesale marketshare.
22 The allocator I have substituted for sales expense on
23 Attachment DEW-2 was developed based on relationships between
24 sales expenses and revenues for total California operations.

25 Q. Would you please elaborate on the reasons why you
26 state that product advertising expenses will not be avoided?

27 A. Yes. The avoided cost allocator for product